

## Report on the implementation and achievement of qualitative goals of the strategy in 2021

General information about the component	
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I. Learning and teaching / Open education

	<b>Goal</b> What do we want to achieve?	<b>Implementation in 2021</b> (max 500 characters)
1.	Maintain the quality of teaching conditions	The COVID-19 pandemic adversely affected the quality of teaching in certain periods of 2021 due to the obligation that in certain periods classes were exclusively held remotely. All FDM teachers have adapted to the hybrid way of holding classes in such a way that lectures and seminars were held via MS-Teams or similar platforms, while practical exercises for individual subjects were held live. The exercises were performed in smaller groups. Knowledge tests were held via the Merlin platform and/or live.
2.	Increase the organization and effectiveness of teaching	The teaching staff was equipped with computers with cameras and microphones, because in many subjects the teachers held lessons in a hybrid way, i.e. simultaneously live and via the MS-Teams platform for students who were in self-isolation.
3.	Develop a personalized approach to learning	A personalized approach to learning was encouraged through the implementation of the practical part of classes in small groups, which directly affected the quality of acquiring knowledge and skills.
4.	Develop practical student competencies	FDM develops practical competencies through a large number of clinical exercises and professional practice that takes place in the sixth year of study.
5.	Maintain students' satisfaction with their studies	The great interest and filling of quotas in all study programs is a good indicator of student satisfaction with the studies conducted at FDM. For a better flow of information, monthly meetings of the Administration with student representatives of all years of study were organized. This facilitated communication regarding changes in distance/live classes and generally accelerated the resolution of ongoing student issues. Student surveys are conducted regularly. In order to maintain students' satisfaction with their studies, FDM invested in software for the online implementation of the psychomotor skills test, thus following information technology trends.

## II. Research / Innovations in research and development

	<b>Goal</b> What do we want to achieve?	<b>Implementation in 2021</b> (max 500 characters)
1.	Increase scientific and artistic production	FDM has long-standing high scientific production, and this trend continued in 2021. From the academic year 2020/21 the award for the best scientific paper was introduced, and it is awarded in two categories: junior and senior.
2.	Increase scientific impact	The scientific resonance and citation of FDM employees is high, and therefore satisfactory. As part of scientific projects, a significant number of our employees participate in scientific conferences and the like, where scientific achievements are presented, and are financed by the project grants.
3.	Attract research funding	FDM provides part of the funds through scientific research projects (2 HRZZ projects and 4 UNIRI projects).
4.	Strengthen doctoral education	Doctoral education is carried out as part of the Doctoral School, where the postgraduate university (doctoral) study program Dental Medicine is conducted. The holder is the Faculty of Medicine of the University of Rijeka, and the executors are the Faculty of Medicine in Rijeka and the Faculty of Dental Medicine of the University of Rijeka, on which the Agreement on mutual rights and obligations was concluded.
5.	Attract post-doctoral students	In 2021, FDM employed doctoral students with its own resources (2 doctoral students) and through a HRZZ project (1 doctoral student).

### III. Knowledge transfer and regional involvement / Socially responsible University

	<b>Goal</b> What do we want to achieve?	<b>Implementation in 2021</b> (max 500 characters)
1.	Expand cooperation between the University and the community	For the purpose of maintaining professional practices, FDM has expanded its cooperation with dental practices both in the Primorsko Goranska County and in the surrounding counties.
2.	Attract project financing for the purpose of knowledge transfer	For the purpose of knowledge transfer, professional projects are active, which are carried out in cooperation with the city of Rijeka and PGŽ county.
3.	Offer educational programs for the economy and the community	We offer a program of lifelong education, a summer school of orthodontics, which attracts a large number of participants from Croatia and abroad. Professional courses are also held at the Faculty, which are awarded points by the HKDM.
4.	Increase regional influence	FDM cooperates with economic partners through a large number of expert bases.
5.	Increase interdisciplinary research and development	Interdisciplinary scientific, teaching and professional activities and projects involving groups of researchers are carried out at FDM, which is in line with the strategic program of scientific research.

#### IV. Internationalisation / Expanding horizons through strategic partnerships

	<b>Goal</b> What do we want to achieve?	<b>Implementation in 2021</b> (max 500 characters)
1.	Enrol more foreign students	The dental medicine study program in English has a quota of 12 students per year, and what is important to emphasise is that the number of applications for this study program is 4 times higher, and in the long term, with an increase in the quota, spatial capacities and professional services, a larger number of students can be enrolled.
2.	Offer more study programs in a foreign language	The vision of the Faculty of Dental Medicine is to open dental medicine studies in the Italian language, due to the great interest of Italian citizens in such studies.
3.	Increase the mobility of academic staff	FDM has a solid mobility of academic staff financed through scientific research projects and through the ERASMUS program. Activities of this type slowed down a bit last year due to the COVID-19 pandemic, but were largely replaced by online activities.
4.	Expand cooperation with international institutions	FDM has significant cooperation with numerous international academic and research institutions, based, among other things, on the previously contracted international cooperation of the University of Rijeka and with the tendency to create new cooperations.
5.	Encourage international activities	FDM carries out scientific activities in cooperation with foreign partners, primarily related to scientific research projects.